

01 SELECTED KEY FIGURES

EBIT

+3.5%

Profit from operating activities.

2014: €2,965 million

(previous year, adjusted: €2,865 million)

CONSOLIDATED NET PROFIT FOR THE PERIOD

2014

 €2,071 million

2013

 €2,091 million

After deduction of non-controlling interests.

EARNINGS PER SHARE

2014

 €1.71

2013

 €1.73

Basic earnings per share.

DIVIDEND PER SHARE

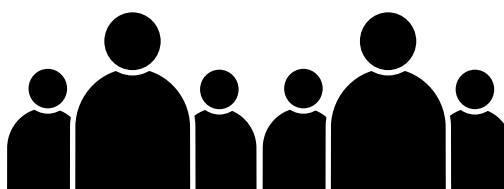
2014

 €0.85¹

2013

 €0.80

EMPLOYEES



488,824

Headcount at the end of 2014.

(Previous year, adjusted: 479,690)

REVENUE 2014

€56,630 MILLION

(Previous year, adjusted: €54,912 million)

RETURN ON SALES 2014

5.2%

(Previous year: 5.2%)


¹ Proposal.

		2013 adjusted ¹	2014	+/- %	Q4 2013 adjusted ¹	Q4 2014	+/- %
Revenue	€m	54,912	56,630	3.1	14,450	15,365	6.3
Profit from operating activities (EBIT)	€m	2,865	2,965	3.5	888	905	1.9
Return on sales ²	%	5.2	5.2	–	6.1	5.9	–
EBIT after asset charge (EAC)	€m	1,501	1,551	3.3	–	–	–
Consolidated net profit for the period ³	€m	2,091	2,071	–1.0	772	640	–17.1
Free cash flow	€m	1,669	1,345	–19.4	1,128	1,114	–1.2
Net debt ⁴	€m	1,499	1,499	0.0	–	–	–
Return on equity before taxes	%	26.7	26.3	–	–	–	–
Earnings per share ⁵	€	1.73	1.71	–1.2	0.64	0.53	–17.2
Dividend per share	€	0.80	0.85 ⁶	6.3	–	–	–
Number of employees ⁷		479,690	488,824	1.9	–	–	–

¹ Note 4.

² EBIT/revenue.

³ After deduction of non-controlling interests.

⁴ Calculation  Group Management Report, page 60.

⁵ Basic earnings per share.

⁶ Proposal.

⁷ Headcount at the end of the year, including trainees.